Coca-Cola FEMSA

November 2013



Cautionary Statement

FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking statements" These forward-looking statements relate to Coca-Cola FEMSA, S.A.B. de C.V. its Subsidiaries ("KOF") and their businesses, and are based on KOF management's good faith expectations regarding KOF and its businesses. Recipients are cautioned not to put undue reliance on such forward-looking statements, which are not a guarantee of performance and are subject to a number of uncertainties and other factors, many of which are outside KOF's control, that could cause actual results of KOF and its businesses to differ materially from such statements. KOF is under no obligation, and expressly disclaims any intention or obligation, to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise.

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The nature of all the information in this presentation is proprietary and confidential.

ADDITIONAL INFORMATION AND WHERE TO FIND IT

Documents filed by KOF are available at the Securities and Exchange Commission's public reference room located at 450 Fifth Street, N.W., Washington, D.C. 20594. Investors and security holders may call the Commission at 1-800-SEC-0330 for further information on the public reference room. Free copies of all of KOF's filings with the Commission may also be obtained by directing a request to:

COCA-COLA FEMSA

Mario Pani # 100, Piso 7, Col. Santa Fé Cuajimalpa 05348, México D.F., México

INVESTOR RELATIONS

José Castro / (52) 55 1519 5120 / jose.castro@kof.com.mx Roland Karig / (52) 55 1519 5186 / roland.karig@kof.com.mx Miguel Murcio/ (52) 55 1519 5148 / miguel.murciof@kof.com.mx

Largest franchise bottler in the world operating in two of the most attractive regions for its industry...

- \sim **4** Bn Unit Cases⁽¹⁾
- US\$13.96 Bn in Revenues⁽¹⁾

- more than **338** Mn consumers⁽¹⁾
- more than **2.8** Mn points of sale⁽¹⁾
- more than **120,000** employees⁽¹⁾

28.1%

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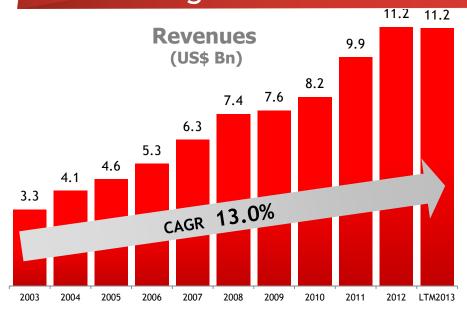
24.0%

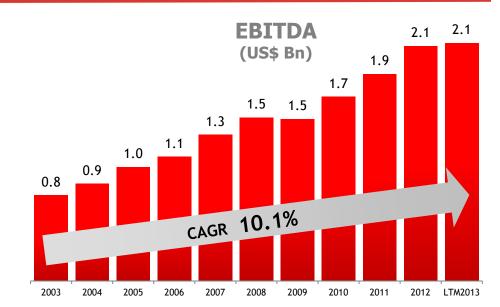
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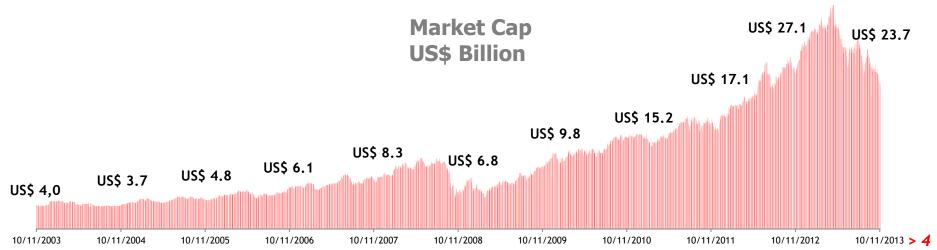
47.9%

⁽¹⁾ Figures reflect 2012 and include Philippines, Fluminense and Spaipa

...while building a decade of solid track record of growth

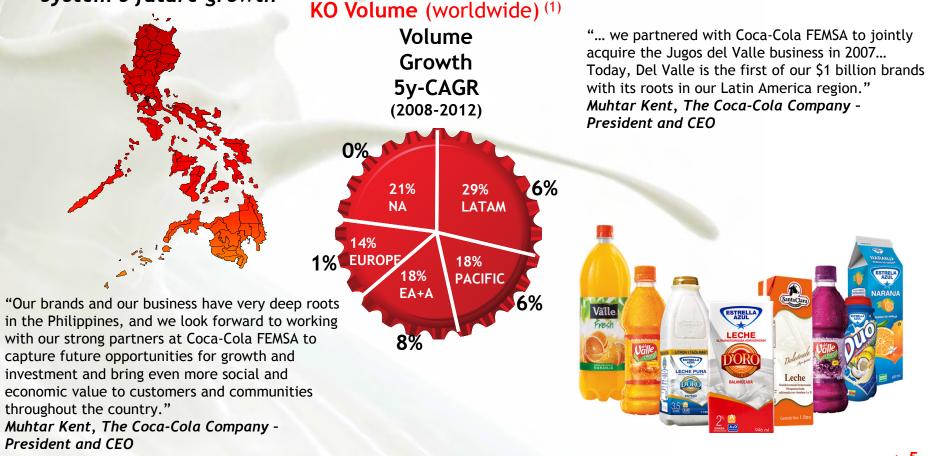






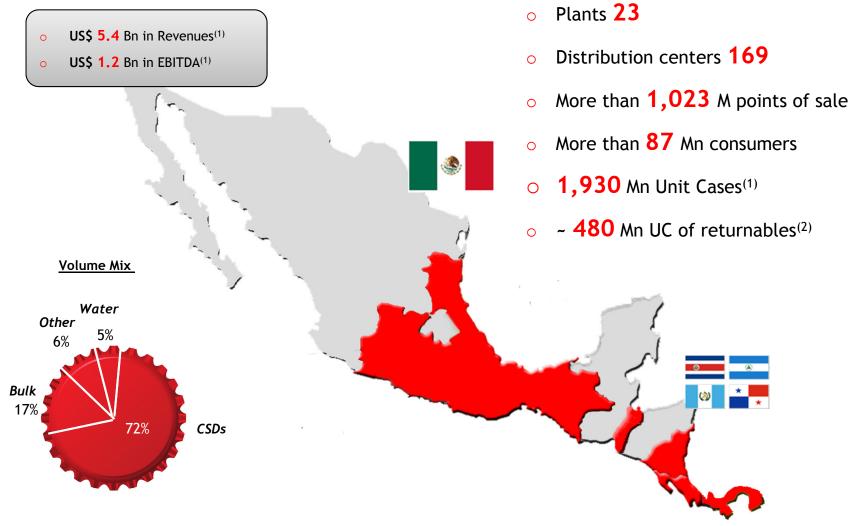
Strategic partner to the Coca-Cola System

KOF has presence in some of the most important regions for the beverage industry and has pursued relevant opportunities in every category to contribute to the system's future growth



(1) The Coca-Cola Company annual report 2012

Reaching more than 50% of the population of Mexico & Central America



Priority strategies for growth





Reinforcing presence across categories (CSDs, NCBs and Water)

Innovation in new packages (SS & MS)(1), categories and channels

Developing full operating potential initiatives in new territories

Enhancing channel execution

Continue improving manufacturing efficiencies and capacities in all countries

Costa Rica and Panama: Price-Package strategies to achieve full operating potential

Guatemala and Nicaragua: Magic Prices to reconnect with consumers

(1) SS:Single-serves. MS: Multi-serves

Serving more than 40% of the population of our territories in South America



South America: Priority strategies for growth



Expanding our geographic footprint

Our combined territories will allow Coca-Cola FEMSA to serve more than 66 million consumers, a third of the population in Brazil

- o plants: 4
- distribution centers: 7
- • **17** Mn consumers

Fluminense and Spaipa represent an increase of 55% KOF Brazil Volume over existing distribution centers: 4

plants: 1

0

~ **4.5** Mn consumers

Fluminense

- EV: All Cash US\$<mark>448</mark> Mn
- + 57 Mn Unit Cases⁽³⁾

0

- + US\$232 Mn in Net Revenues⁽³⁾
- + US\$40 Mn in EBITDA
- Expected synergies of ~ US\$14 Mn

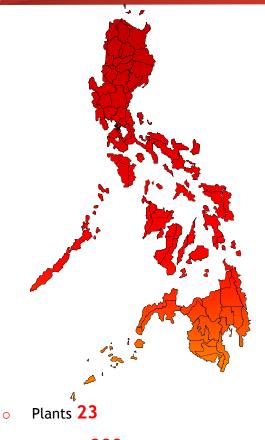
Spaipa

- EV: All Cash US\$**1,855** Mn
- + **236** Mn Unit Cases⁽¹⁾
- + US\$929 Mn in Net Revenues⁽²⁾
- + US\$**152** Mn in EBITDA ⁽²⁾
- Expected synergies of ~ US\$33 Mn

Volume includes Beer
Figures reflect Full Year 2012

(3) Figures reflect LTM 1Q13

Philippines: Tropicalizing KOF's culture by leveraging local talent



- Close to **800** M points of sale
- More than **95** Mn consumers
 - KOF population coverage: **100%**
- US\$1.1 Bn in Revenues⁽¹⁾
- ~US\$100 Mn of Ebitda
- 530 Mn Unit Cases⁽¹⁾

0

Important mix of returnables 71%



Strong support areas

to Market and Supply Chain

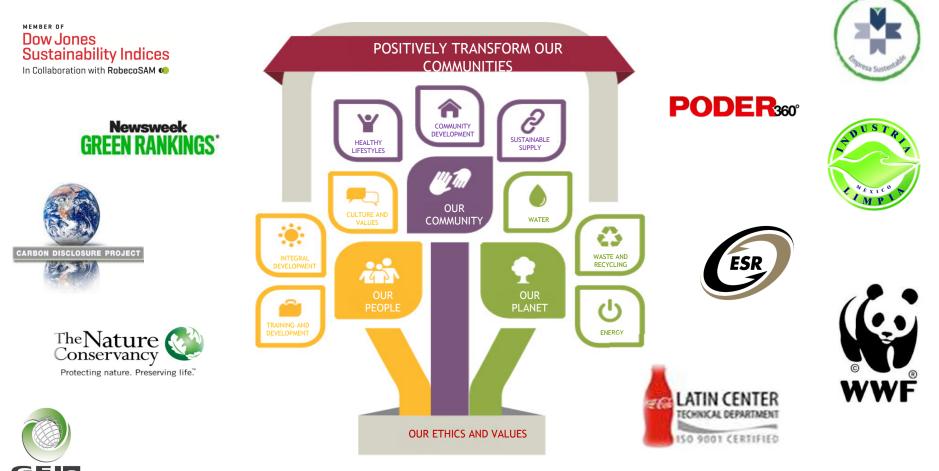
Implementing strategic framework based on three pillars: Portfolio, Route

Medium to long term growth strategies in place to increase per capita consumption

Strategic Framework

Strong commitment with our environment

Throughout the years we have generated social, economic and environmental value for our stakeholders

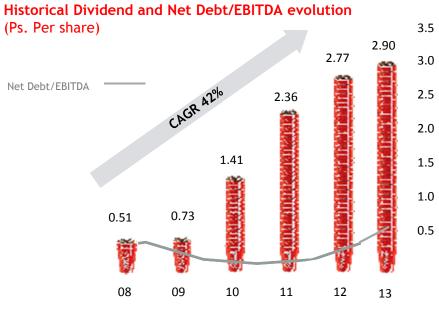


Solid Financial position

\$576

23

During 2013, we will pay in ordinary dividends an amount representing four times the amount we paid in 2009



Maturity Profile⁽¹⁾ (US\$ Mn)



(1) KOF Debt Maturity Profile as of September 30, 2013

> 13

Thank you!

