

Coca-Cola FEMSA - Mexico

March 2006

Cautionary Statement

FORWARD-LOOKING STATEMENTS

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ADDITIONAL INFORMATION AND WHERE TO FIND IT

Documents filed by KOF are available at the Securities and Exchange Commission's public reference room located at 450 Fifth Street, N.W., Washington, D.C. 20594. Investors and security holders may call the Commission at 1-800-SEC-0330 for further information on the public reference room. Free copies of all of KOF's filings with the Commission may also be obtained by directing a request to:

COCA-COLA FEMSA

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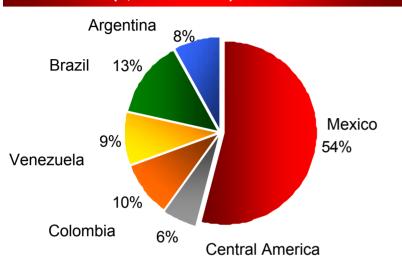
Agenda

1. KOF Mexico

- 2. Our Operating Transformation Process
- 3. Growth Opportunities

KOF - 2005

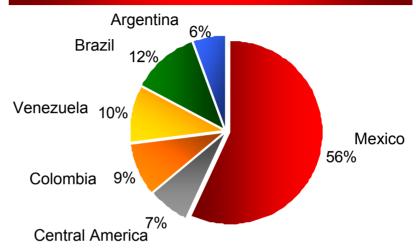
Volume 2005 (1,889.2 MM UC)



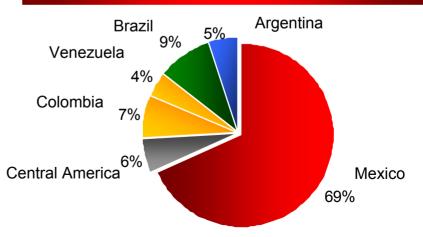
Highlights

- The most important KOF operation, representing during 2005:
 - Approximately 55% of total sales volume
 - Almost 70% of EBITDA generation
 - 26.7% EBITDA margin, the highest in the industry
- Powerful geographic footprint:
 - Serves more than 58 million consumers
 - Reaches more than 585,000 retailers weekly
 - Delivers on average over 2.7 million unit cases per day

Revenues 2005 (US\$4,723 MM) (1)



EBITDA 2005 (US\$1,055 MM) (1)



Mexico – Changes in the Industry dynamics

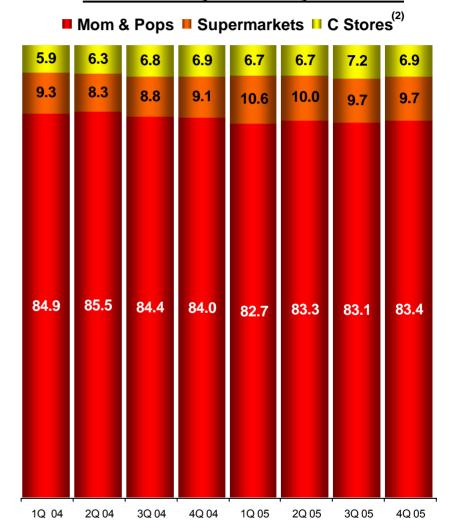
B-Brands Share of Sales

3.8 3.7 3.6 3.6 3.4 3.2 2.7

2Q 05

3Q 05 4Q 05

CSDs Industry Volume by Channel⁽¹⁾



1Q 04 2Q 04 3Q 04 4Q 04 1Q 05

⁽¹⁾ Source: AC Nielsen(2) Includes Minimarkets,

KOF Mexico Evolution

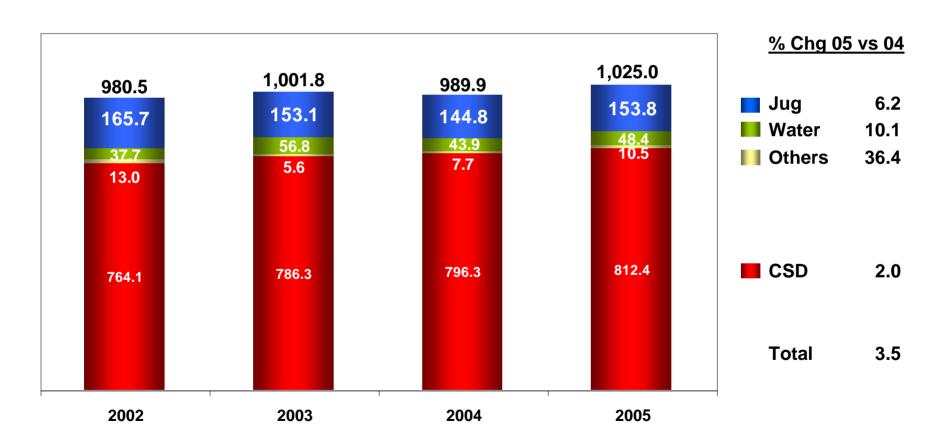
During 2003 and 2004 we focused on integrating our new operations...

	2003 (May)	2004	2005*	Var. 03 - 05
Clients (000s)	552.4	574.6	588.3	+6.5%
Cooler Coverage	66%	67%	68%	+2.0 pp
Plants	16	12	12	- 4
Distribution Centers	132	109	106	-26
Headcount	27,171	24,733	24,665	-2,506
Sku's	273	337	341	+68

* Figures as of December 2005

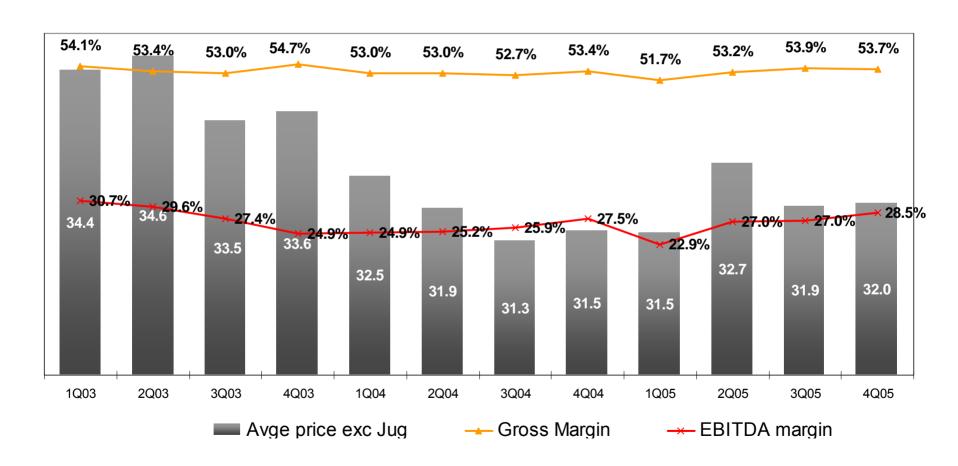
Sales Volume (MM UC)

...while we still increase our sales volume...



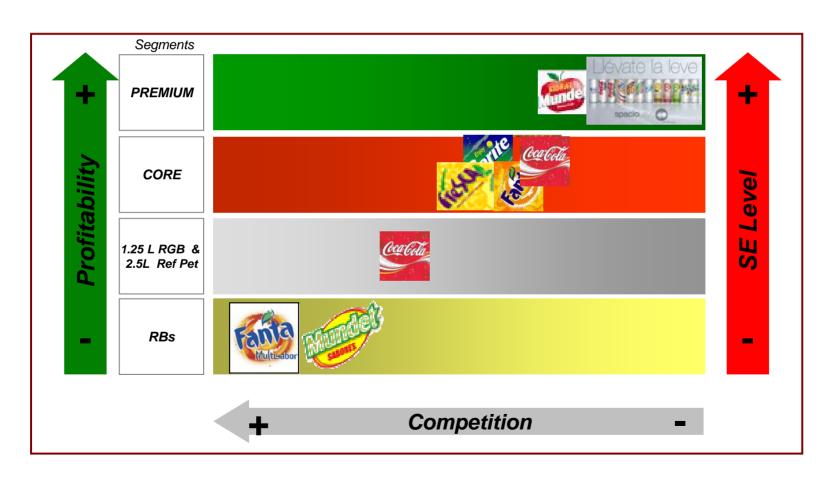
Profitability

... which together with a better packaging segmentation have allowed us to capture more profitable volumes



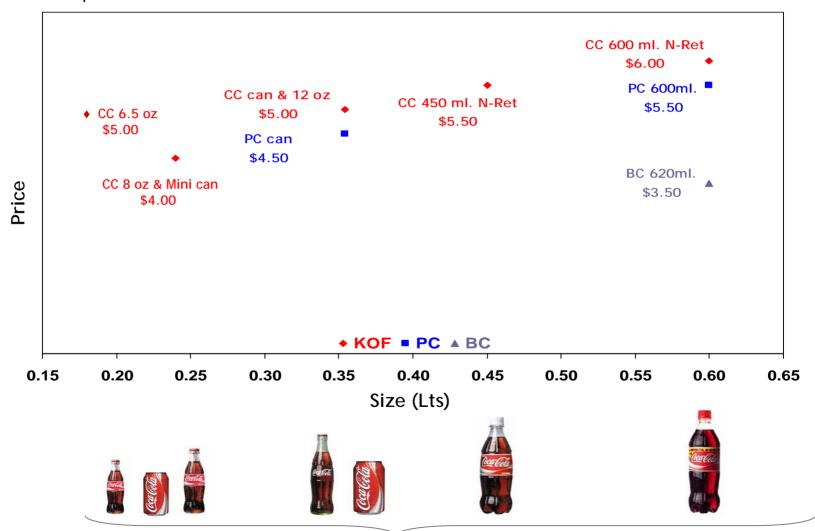
Multi-segmentation model...

- We have been developing an execution model segmented through a differentiated portfolio, adapting to the competitive environment of the country, like we did it in Argentina.
- The revenue management strategies implemented in Argentina, have provided us with a base of knowledge that we are now implementing in Mexico



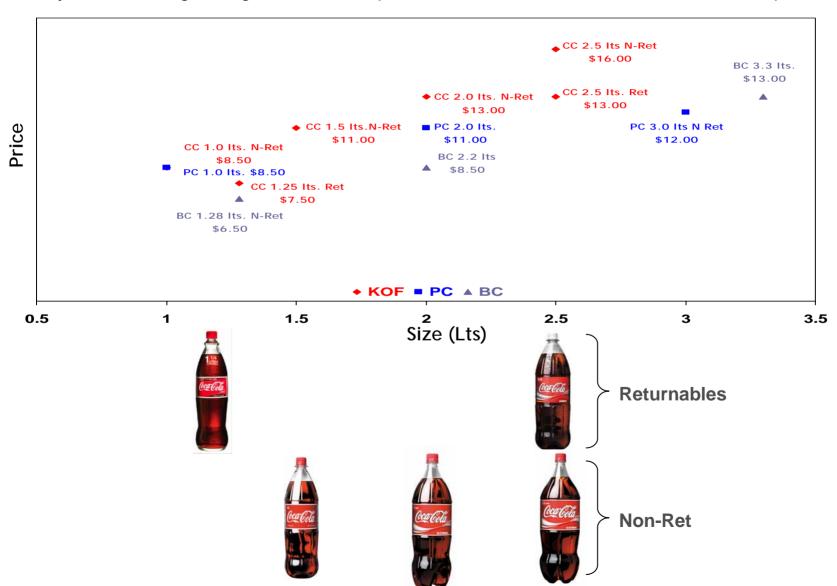
Our "Portfolio of Choice" in Single Serve....

During the last two years we also adapted our packaging/product portfolio improving our competitive position, offering more than 13 different packaging presentations for brand Coca-Cola in Mexico with different price points, from Ps. 4 up to Ps. 16



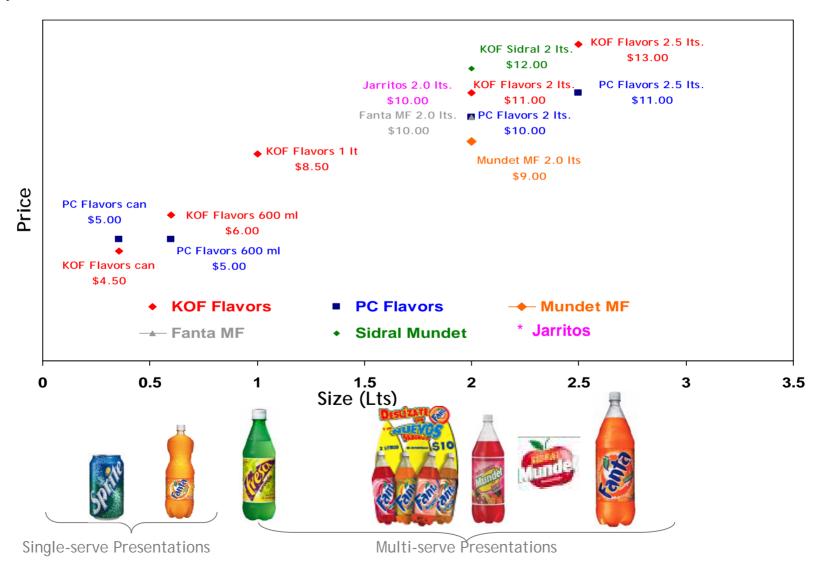
....in Multi-serve presentations...

Additionally, we are strengthening our returnable portfolio with the introduction of new returnable presentations



.. and for the flavors

We are also reinforcing our flavor portfolio with the reintroduction of Mundet and Fanta Multi-flavors as regional brand players



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KOF Mexico's Operational Transformation

In Mexico, we have started the Operational Transformation Project



We developed a New Business Model based on Multi-segmentation driven by three key variables:

Region, Socio-Economic Level, and Competitive Intensity **Example** Multi-serve Colas Segmentation Competitor **Competitive Intensity** 1 LT @ \$8 1.25 RGB @ \$7.5 High 28 Clusters 1.5 OW @ \$9 Base 1 LT @ \$9 1 LT @ \$9 Mid / High Low Socio-Economic Level

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Growth opportunities

- Improve per capita consumption
- Opportunity to develop a segmented product portfolio, as in Argentina
- Foster single serve consumption through directed strategies
- Reinforce our portfolio of premium CSD's brand alternatives
- Opportunity to capture flavored carbonated soft drinks ("CSD's") growth with an ongoing pipeline of innovation
- Special focus on the non-carb segment with new and existing brand of The Coca-Cola Company
- Focus on bottled water profitability
- Favorable population and GDP growth





